SPH’s Investor Relations practices are built upon firm adherence to a high standard of corporate governance and transparency. We strive to deliver clear, consistent and timely updates to the investment community and develop long-term relationships with our shareholders. Every year, an annual programme of investor relations activities is carefully planned to ensure that all segments of the investment community are engaged. The valuable feedback and insights from these engagements are highlighted to the Board, which also receives regular updates on shareholder statistics and investors’ and analysts’ views.

This year, our efforts were once again recognised by the investment community. SPH received the Best Investor Relations Award (Silver) at the Singapore Corporate Awards 2012 and was Runner-Up for the Most Transparent Company Award 2011 in the non-electronics manufacturing category at the 12th SIAS Investors’ Choice Awards 2011.

Proactive engagement with investors
Senior management interacts actively with the investment community through multiple platforms to provide business updates and address any concerns on the Group’s challenges and prospects. These include one-on-one meetings, conference calls, quarterly post-results luncheons, investment conferences and overseas roadshows. During the year, senior management undertook roadshows in London and Edinburgh to strengthen shareholder relations and gain valuable feedback for the Group. SPH also participated in 2 major investor conferences – Credit Suisse Asian Investment Conference in Hong Kong and Morgan Stanley Asia Pacific Summit in Singapore. We continue to engage with retail investors through email and telephone calls, and public forums such as the annual Invest Fair organised by our subsidiary, Shareinvestor.

As a key source of relevant and comprehensive information to the investment community, our Investor Relations website is updated timely with our quarterly financial performance and other announcements. Senior management’s presentation of the Group’s half and full year results through audio webcasts and slide presentations are also available for viewing online. The website also hosts an extensive archive of announcements and presentations and provides email alerts on latest announcements.

Enhancing Shareholders’ Value
SPH strives to enhance the long-term value for shareholders. Based on our track record, a high percentage of our recurring earnings have been returned to shareholders. We will continue to assess opportunities of returning cash generated from operations that is surplus to the Company’s requirement.

Shareholders are encouraged to access our corporate website at www.sph.com.sg for the latest corporate information updates on the Group. Queries can be posted via our investor relations email address, sphir@sph.com.sg.
**Investor Relations Calendar**

**1st Quarter 2012 (September – November 11)**
- 2011 Full Year Financial Results Announcement and Media Conference & Analysts’ Briefing with audio webcast
- Full Year Results Investor Meeting
- Morgan Stanley Asia Pacific Summit 2011 (Singapore)
- Non-Deal Roadshow (London, Edinburgh)
- Release of Annual Report 2011

**2nd Quarter 2012 (December 11 – February 12)**
- Annual General Meeting
- Payment of 2011 Final Dividends
- Announcement of 1Q FY 2012 Results
- Post 1Q Results Investor Meeting

**3rd Quarter 2012 (March – May 12)**
- Credit Suisse – Asian Investment Conference (Hong Kong)
- Announcement of 2Q/HY FY 2012 Results and Analysts’ Briefing with audio webcast
- Post 2Q Results Investor Meeting
- Shareinvestor’s Invest Fair 2012

**4th Quarter 2012 (June – August 12)**
- Announcement of 3Q FY 2012 Results
- Post 3Q Results Investor Meeting

* The dates are indicative and subject to change. Please refer to SPH website, www.sph.com.sg, for the latest updates.

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**Financial Calendar**

<table>
<thead>
<tr>
<th>2012</th>
<th>2013*</th>
</tr>
</thead>
<tbody>
<tr>
<td>12 October</td>
<td>Announcement of FY 2012 Results</td>
</tr>
<tr>
<td>12 December</td>
<td>Books Closure for Dividend Entitlement</td>
</tr>
<tr>
<td>21 December</td>
<td>Proposed Payment of 2012 Final Dividends</td>
</tr>
<tr>
<td>14 January</td>
<td>Announcement of 1Q FY 2013 Results</td>
</tr>
<tr>
<td>12 April</td>
<td>Announcement of 2Q FY 2013 Results</td>
</tr>
<tr>
<td>15 July</td>
<td>Announcement of 3Q FY 2013 Results</td>
</tr>
<tr>
<td>11 October</td>
<td>Announcement of FY 2013 Results</td>
</tr>
</tbody>
</table>

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